

Realising Value



Enstar Group Limited 2016 Investor Meeting

June 15, 2016

ENSTARGROUP.COM

Disclaimer



IMPORTANT INFORMATION REGARDING FORWARD-LOOKING STATEMENTS

This presentation, and oral statements made with respect to information contained in this presentation, may include certain forward-looking statements regarding our views with respect to our business, operations, loss reserves, strategy, investment portfolio, economic model, and our expected performance for future periods, as well as the insurance market and industry conditions. These statements are intended as "forward-looking statements" under the Private Securities Litigation Reform Act of 1995. Actual results may materially differ from those set forth in the forward-looking statements. You may identify forward-looking statements by the use of words such as "believe," "expect," "plan," "intend," "anticipate," "estimate," "predict," "potential," "may," "should," "could," "will" or other words or expressions of similar meaning, although not all forward-looking statements contain such terms.

Forward-looking statements involve significant risks and uncertainties, including risks of changing market conditions in the overall economy and the industry, the success of implementing our strategies, the adequacy of our loss reserves, the regulatory environment, current and future litigation, the success of new acquisitions, competitive pressures, loss of key personnel, risks relating to our active underwriting businesses, our liquidity and other factors detailed in our Annual Report on Form 10-K and our other reports filed from time to time with the Securities and Exchange Commission ("SEC").

Any forward-looking statement you see or hear during the presentation reflects Enstar Group Limited's current views with respect to future events and is subject to these and other risks, uncertainties and assumptions. If any of these risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may vary significantly from what we projected. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date on which they are made. The date of this presentation is June 15, 2016 and Enstar does not undertake to update or keep it accurate after such date.

NON-GAAP MEASURES AND FINANCIAL INFORMATION

Certain financial and underwriting measures, including the combined ratios and loss ratios, that we present for our Atrium and StarStone businesses are "non-GAAP" financial measures as defined by Regulation G. We use these figures to provide more complete information regarding the underwriting results of these businesses. Reconciliations to the most directly comparable GAAP financial measures (if any) are provided in the Appendices at the end of this presentation. This presentation is available on our website at http://www.enstargroup.com/events.cfm.

The credit ratings described herein are provided by third parties, A.M. Best, Standard and Poor's and Fitch Ratings, and are subject to certain limitations and disclaimers. For information on these ratings, refer to the rating agencies' websites and other publications.

For more complete information about Enstar Group Limited, you should read our reports filed with the SEC. You may get these documents for free through EDGAR on the SEC website at www.sec.gov, which you may also access through our website at http://www.enstargroup.com/financials.cfm.





Dominic Silvester

Chief Executive Officer

Paul O'Shea

Co-Chief Operating Officer and Head of Acquisitions

Nicholas Packer

Co-Chief Operating Officer and StarStone Group CEO

Orla Gregory

Chief Integration Officer

Mark Smith

Chief Financial Officer



Today's Agenda

Opening Remarks	Bob Campbell
2 Company Overview and Strategic Initiatives	Dominic Silvester
Mergers & Acquisitions	Paul O'Shea
4 Operations	Nick Packer
5 Active Underwriting	Nick Packer
6 Integration	Orla Gregory
7 Financial Overview	Mark Smith
8 Q& A and Closing Remarks	Bob Campbell



Enstar is a multi-faceted insurance group, offering market-leading capital release solutions and world class specialty underwriting capabilities.

Welcome to our group.

Our History



Enstar Group has become a global leader in releasing value for the world's largest insurers and reinsurers

1993

Founded by members of the current management team in Bermuda in 1993

CASTLEWOOD

2001

Holding company formed

CASTLEWOOD

2007

Merged with Enstar to form Enstar Group Limited (ticker:ESGR)

Public listing Nasdag

2016

\$3bn market cap valuation

ENSTAR

FNSTAR

A Global Group



With 25 offices across 12 countries, and 1,290 staff, Enstar Group offers global solutions

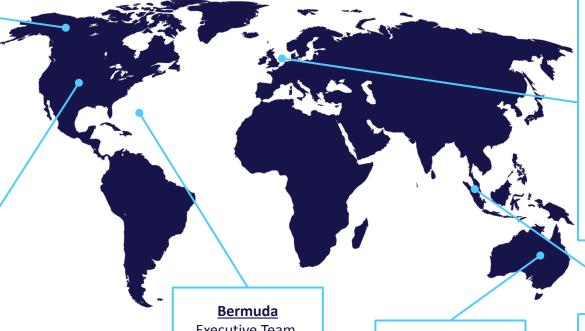
Canada

Active 5 Staff

United States

Run-off, Active, Life 589 Staff

Basking Ridge, NJ Chicago, IL Columbia, SC Jersey City, NJ Montgomery, AL New York, NY Orange, CA Seattle, WA St. Petersburg, FL Warwick, RI Alaska



<u>Europe</u>

Run-off, Active, Life 631 Staff

Belgium
France
Germany
Ireland
Italy
Liechtenstein
Netherlands
Switzerland
UK

Executive Team, Run-off & Active 61 Staff

<u>Australia</u>

Run-off 9 Staff

Singapore

Active 12 Staff



 Λ TRIUM







What We Do



We offer transformative solutions to the insurance industry

Acquire:

- Property & Casualty
- Life, Annuities and Life Settlements

Manage:

- \$7.9bn Enstar total reserves
- 3rd Party consulting

Underwrite:

- Specialty (Re)insurance
- LegacyReinsurance

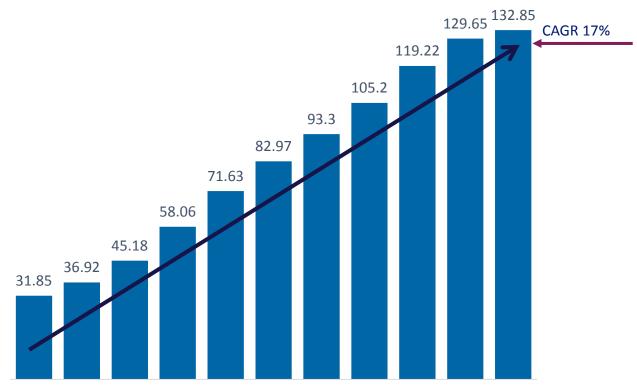
WE AIM TO INCREASE BOOK VALUE PER SHARE

Growing Book Value Per Share



We have delivered a

We have delivered a compound annual growth rate in fully diluted book value per share of 17%



2006 2007 2008 2009 2010 2011 2012 2013 2014 2015

Fully diluted book value per share

2016 (Q1)

2015 Group Performance



Growing net earnings

\$220.3m

Net earnings



\$45.5m

1st Quarter 2016 Net Earnings









Shareholders' Equity







Segment Breakout

Contributions to Enstar Group 2015

Net Earnings



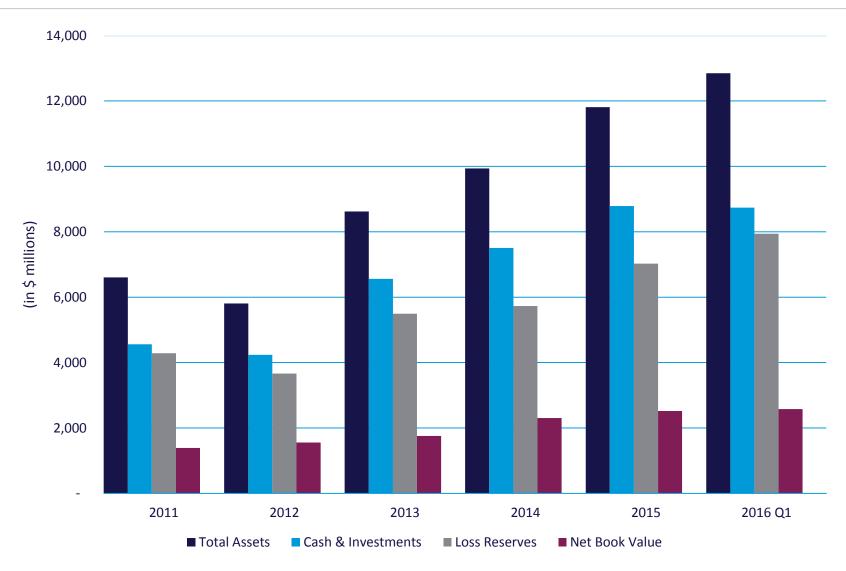
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Balance Sheet Growth





Strategic Plan



To continue to grow our business

By leveraging our brand and diverse capabilities

And investing in integration of our companies

The Challenges We Face



Competition

Over-capitalization

Soft Market Conditions

M&A and Consolidation activity to achieve scale

Low Investment Return Economy Complex Regulatory Environment

Expense Pressure

What Will Drive Continued Success?



Continued M&A
Discipline

Quality Underwriting Capital Management

Regulatory Relationships

Optimizing our Talent

Acquisitions



Acquisitions are the cornerstone of our business

72

total acquisitive transactions since formation:

Dedicated, crossfunctional acquisition review teams

Acquired

42

companies through stock purchase or merger

Secure business partner

30

portfolios of insurance or reinsurance business

Focused on execution

Historic Growth



\$16 bn

of total gross loss reserves acquired

Of which

\$8 bn

have been successfully run-off

Acquired Total Assets and Gross Reserves By Year

	Assets \$m	Gross Reserves Acquired \$m	
2007 and prior	2,892	2,324	
2008	3,578	2,349	
2009	251	194	
2010	1,577	1,358	
2011	2,098	1,966	
2012	411	411	
2013	3,660	2,635	
2014	2,534	1,292	
2015	2,692	2,361	
2016	1,199	1,067	
Total	\$20,892 m	\$15,957 m	

Acquisitions Make us Stronger



Major recent transactions

2015

\$2.3bn

Total acquired reserves

Sussex Insurance Company (formerly Companion)

Alpha Insurance SA (formerly Nationale Suisse Assurance)

Sun Life Assurance Company of Canada Portfolio

Voya Financial Reinsurance (ReliaStar)

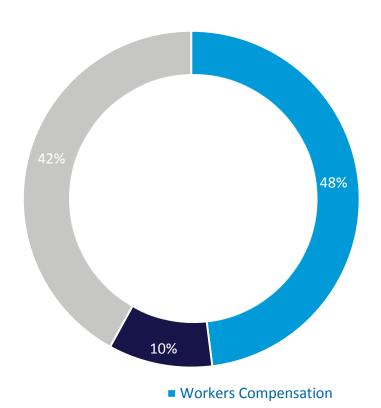
Allianz Transaction - 2016



Major recent transactions

2016 to date \$1.1bn acquired reserves

Allianz SE Reserves Split



■ Construction Defect

Asbestos Pollution Health

Dynamics of the Market



Adaptation and Change

Consolidation of Traditional Insurers

Investment Environment

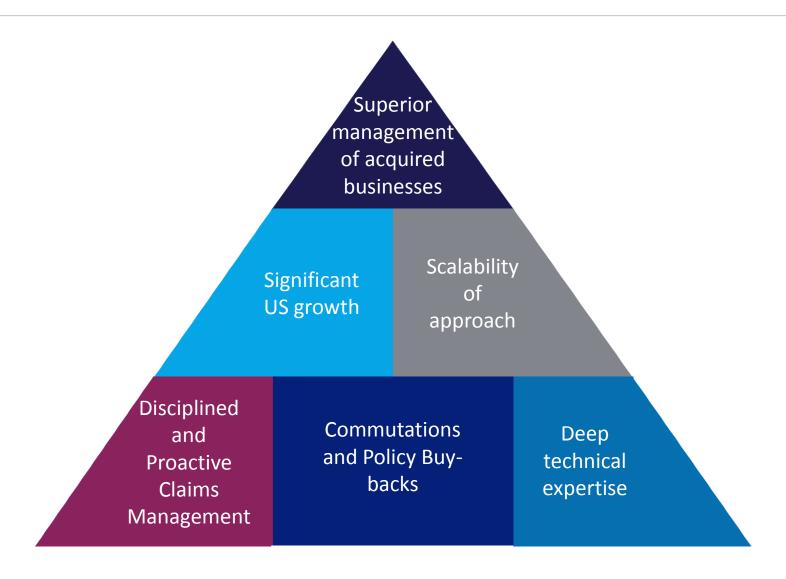
Soft Insurance Market

Competition

Regulation

Enstar Operations





Claims Management









Insurance & Reinsurance Audit & Consultancy

- Established in 1999, Cranmore is a specialist insurance and reinsurance consultancy
- Provide due diligence to Merger & Acquisition team
- Talent resource for ad-hoc projects and oversight of existing portfolios and liability management

Proactive Strategies

- Managing Third Party Administrators (TPAs)
- Loss cost mitigation programs
- Comprehensive quality assurance program

Managed Care Services

- Provider of medical bill review, utilization review, physician case management and related services
- Servicing of \$2bn of Enstar's workers' compensation reserves

Total Enstar Group claims paid of \$909 million in 2015

Active Underwriting: Atrium



Λ TRIUM

- Managing agency for Lloyd's Syndicate 609
- Corporate member (25% of \$609)
- Provides diverse speciality insurance offerings
- C.100,000 clients worldwide
- Disciplined underwriting approach
- 81.5% combined ratio 2015⁽¹⁾
- 33.4% loss ratio 2015⁽¹⁾
- S609 Capacity of £420m for 2016

GWP by Product Line 2015



- Marine 13.3%
- P&C Binding Authorities 22.1%
- Upstream Energy 7.8%
- Reinsurance 10.5%
- Accident & Health 10.0%
- Non-Marine D&F 10.9%
- Liability 13.4%
- Aviation 4.7%
- War & Terrorism 7.3%

(1) Refer to Appendix for information on these non-GAAP financial measures

Active Underwriting: StarStone





Part of the Enstar Group

- Global specialty insurer
- AM Best A- (Excellent) rated, stable outlook
- Rebranded as StarStone in 2015
- 6 underwriting platforms
- 98.6% combined ratio 2015⁽¹⁾
- 57.4% loss ratio 2015⁽¹⁾
- Rapid turnaround under our ownership
- Coveted insurance portal and European branch distribution network

GWP by Product Line 2015



- Casualty 29.9%
- Marine 18.3%
- Property 28.7%
- Aerospace 10.6%
- Workers' Compensation 12.5%

(1) Refer to Appendix for information on these non-GAAP financial measures

Key Successes





Successful rebrand in September 2015

- Highlights StarStone's position within Enstar
- Symbolizes the combined strength of the partnership between Enstar and Stone Point Capital

Reaffirmation of AM Best A- rating and outlook

Improved underwriting ratios

Better reinsurance purchasing

Attracting top underwriting talent

Where Next?





Continue to incrementally improve



Thoughtfully grow **core** lines of business



Competitive advantages as part of the Enstar Group:

- Incremental back office efficiencies
- Access to Enstar M&A pipeline



Deliver **strong returns** and contribute to strategic diversification and growth of the Group

Integration at Enstar – What do we do?



Integration

- Combine and streamline where possible to create efficiencies
- Growth, diversification, complexity
- Embracing culture of change implementation

Integrating new business

- Larger, more complex planning required
- Governance –
 playbook, process,
 effectiveness

Change existing operations

- Strategic review of operating infrastructure
- Leverage skills across the group
- Scalable operations
- High performance culture

Integration at Enstar – What do we do? (con't)



Strategic review of functions

Strategic change management

Modernization projects

- Actuarial
- Investments
- Internal Audit
- Elements of I.T.
- Elements of H.R.

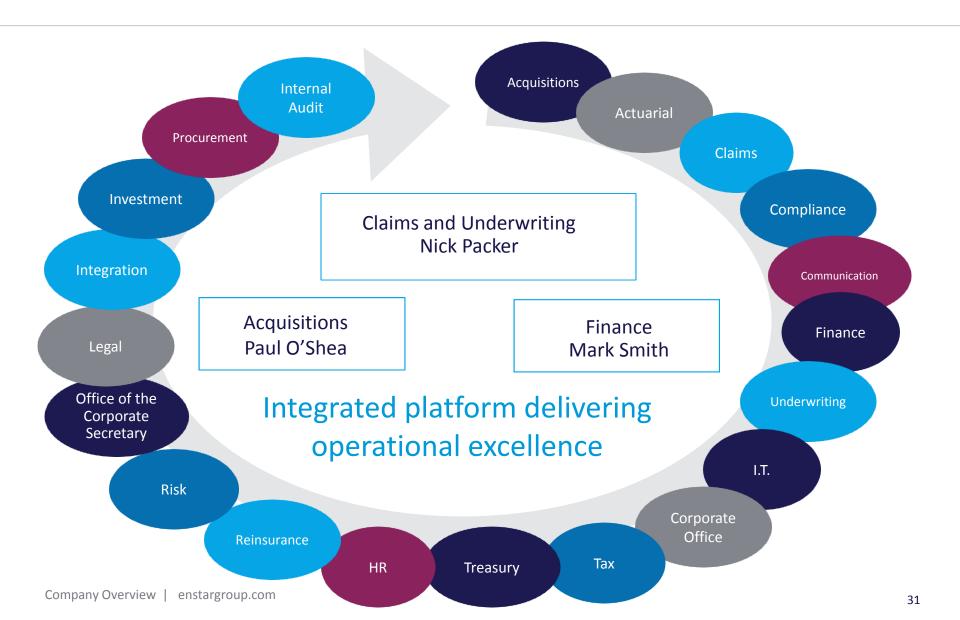
- Shut down of India operations, move onshore
- Revisions to defined leadership and governance

- Large scale underlying systems program
- Smaller scale projects

 automating process
 flows, global versus
 functional processes

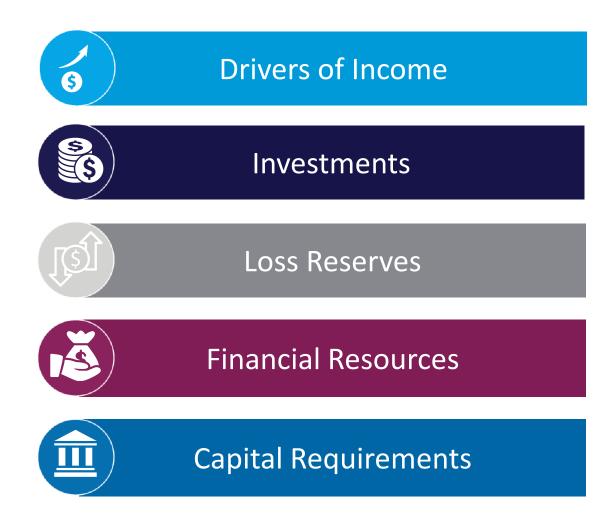
Operational Excellence by Way of Integration





Finance





Key Components of the Income Statement



Underwriting Income
Run-Off

2015 YTD	2014 YTD	Movement
327,117	292,142	34,975

Underwriting Income Live

2015 YTD	2014 YTD	Movement
207,189	153,585	53,604

Salaries & G&A

2015 YTD	2014 YTD	Movement
(422,549)	(371,374)	(51,175)

Investment Income

2015 YTD	2014 YTD	Movement
116,402	164,025	(47,623)

^{*}The information on this slide is not in conformity with US GAAP Principals for the presentation of a statement of earnings. Please refer to Appendix B for a reconciliation to US GAAP. This table should not be used as a substitute for the statement of earnings set forth in our form 10K filings with the SEC for the priors reference.





Total Investment Portfolio (\$ millions)	Q1 2016		2015		2014	
Fixed Maturities	6,289,057	84%	6,149,516	83%	5,030,290	84%
Risk Assets	1,199,484	16%	1,280,241	17%	986,998	16%
	7,488,541	100%	7,429,757	100%	6,017,288	100%
Risk Assets as % of Shareholders Equity	2,577,764	47%	2,516,872	51%	2,304,850	43%
Duration	2.61		2.39		2.03	
Book Yield ⁽¹⁾	2.38%		1.83%		1.39%	
Financial Statement Portfolio Return ⁽¹⁾	1.03%		1.36%		2.24%	

⁽¹⁾ These calculations are based upon investments amounts from our U.S. GAAP financial statements. Interest on funds held, including the interest earned under the funds held portfolio associated with the Allianz transaction, and the related funds held assets are excluded from the calculation as we do not include funds held in our definition of invested assets.



Investment Portfolio (cont'd)

Risk Assets (\$ millions)	Q1 2016	2015	2014
Equities	118,260	115,941	150,130
Private Equities and Private Equity Funds	249,398	254,883	197,269
Fixed Income Funds	267,839	291,736	335,026
Fixed Income Hedge Funds	109,636	109,400	59,627
Equity Funds	150,348	147,390	150,053
Multi Strategy Hedge Funds	98,432	99,020	-
Real Estate Debt Fund	-	54,829	33,902
CLO Equities and CLO Equity Funds	71,142	75,630	57,293
Life Settlements	127,233	130,268	-
Other	7,196 ⁽¹⁾	1,144	3,698
TOTAL RISK ASSETS	1,199,484	1,280,241	986,998

⁽¹⁾ Includes \$6m call options on equities for Q1 2016

Loss reserves



Gross Non-life Run-off loss reserves by line of business

In 000's \$

Non-life Run-Off	2015		2010	
Asbestos & environmental	390,772	9%	825,212	25%
General Casualty	917,053	20%	937,428	29%
Workers compensation	2,325,373	51%	364,523	11%
Marine, aviation, transit	60,274	1%	261,028	8%
Other	642,641	14%	724,835	22%
ULAE	249,341	5%	178,249	5%
	4,585,454	100%	3,291,275	100%

40% increase in gross reserves driven by acquisition

A&E decreasing from 25% to 9%

Workers compensation increasing from 11% to 51% of gross reserves

Loss reserves (cont'd)



Gross Non-life Run-off loss reserves range of outcomes

In Millions \$

Year	Low	Selected	High	Range
2015	4,079	4,585	5,153	1,075
2010	2,975	3,291	3,665	690

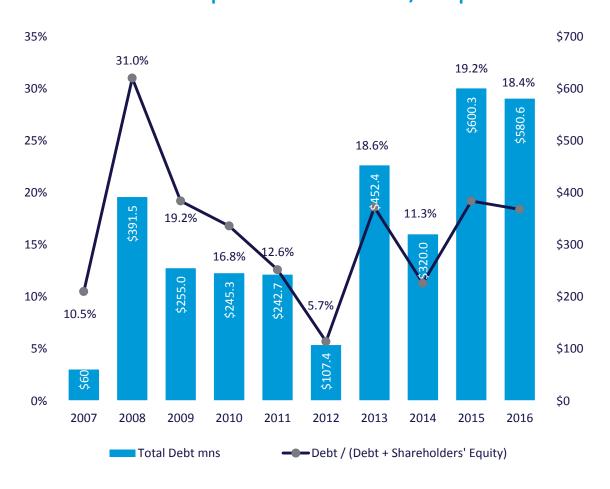
Position in Range
47%
46%

Capital, Liquidity & Leverage



- Current debt/capital ratio 18.4%, March 31, 2016
- Target debt to capital range of 20%-30%
- Enstar has long-term issuer investment grade credit ratings
 - S&P (BBB-) positive outlook
 - Fitch (BBB) stable outlook

Enstar Group debt millions / capital ratio



Capital Requirements / Regulatory Matters



Ratings Agencies & Lloyd's

Credit / Loan
Covenants

Guarantees (Transactions)

Group Supervisory Capital

Statutory Capital & Surplus (Regulated insurance operations)

Major jurisdictions

Bermuda

United States

United Kingdom (incl. Lloyd's)

Continental Europe

Australia

Based on our current loss reserves position, our portfolios of in-force insurance and reinsurance business, and our investment positions, we believe we are well capitalized.

Closing remarks / Q&A



Appendix A – Non-GAAP Financial Measures



IMPORTANT INFORMATION ABOUT NON-GAAP FINANCIAL MEASURES

In presenting our results for the Atrium and StarStone segments, we discuss the loss ratio, acquisition cost ratio, other operating expense ratio, and the combined ratio of our active underwriting operations within these segments. While we consider these measures to be non-GAAP, management believes that these ratios provide the most meaningful measure for understanding our underwriting profitability. These non-GAAP measures may be defined or calculated differently by other companies. There are no comparable GAAP measures to our insurance ratios.

The loss ratio is calculated by dividing net incurred losses and LAE by net premiums earned. The acquisition cost ratio is calculated by dividing acquisition costs by net premiums earned. The other operating expense ratio is calculated by dividing other operating expenses by net earned premiums. The combined ratio is the sum of the loss ratio, the acquisition cost ratio and the other operating expense ratio. The ratios exclude expenses related to the holding companies, which we believe is the most meaningful presentation because these expenses are not incremental and/or directly related to the individual underwriting operations.

In the loss ratio, the excluded net premiums earned and net incurred losses and LAE of the holding companies relate to the amortization of our fair value adjustments associated with the liabilities for unearned premiums and losses and LAE acquired on acquisition date. Fair value purchase accounting adjustments established at the date of acquisition are recorded by the holding companies.

In Atrium's other operating expense ratio, the excluded holding company general and administrative expenses relate to amortization of the definite-lived intangible assets. The excluded salaries and benefits expenses relate to Atrium Underwriters Limited ("AUL") managing agency employee salaries, benefits, bonuses and current year share grant costs. The excluded AUL general and administrative expenses relate to expenses incurred in managing the syndicate, and eliminated items represent Atrium 5's share of the fees and commissions paid to AUL. We believe it is a more meaningful presentation to exclude the costs in managing the syndicate because they are principally funded by the profit commission fees earned from Syndicate 609, which is a revenue item not included in the insurance ratios.

In StarStone's other operating expense ratio for 2016, the excluded general and administrative expenses relate to the amortization of the definite-lived intangible assets, and acquisition-related expenses, in each case recorded at the holding company level. In StarStone's other operating expense ratio for 2015, the excluded general and administrative expenses relate to management fee expenses charged by our Non-life Run-off segment primarily related to our costs incurred in managing StarStone, the amortization of the definite-lived intangible assets, and acquisition-related expenses, in each case recorded at the holding company level.

Appendix B – Reconciliation of the Key Components of the Income Statement



	GAAP Earnings Statements:		Key Components of the Income Statement (Slide 33)				
	<u>2015</u>	2014			<u>2015</u>		<u>2014</u>
INCOME	4						4
Net premiums earned	\$839,071 (A)	\$646,450 (D)	Underwriting income – Runoff ¹		\$327,117		\$292,142
Fees and commission income	35,905 (A)	33,079 (D)	Underwriting income – Active ²	_	\$207,189	_	\$153,585
Net investment income	157,654 (B)	101,406 (E)	Total underwriting income	$\Sigma(A)=$	\$534,306	Σ (D) =	\$445,727
Net realized and unrealized gains (losses)	-41,252 (B)	62,619 (E)	Net investment income	$\Sigma(B)=$	\$116,402	Σ (E) =	\$164,025
Other income	38,019 (A)	15,963 (D)	Less: Salaries and G&A	Σ(C)=_	\$422,549	Σ(F)=	\$371,374
	1,029,397	859,517	EARNINGS BEFORE INCOME TAXES	(G)=	\$228,159	(H)=	\$238,378
EXPENSES							
Net incurred losses and LAE	104,333 (A)	9,146 (D)	1) "Underwriting income – Runoff" represents the income we earn from our underwriting operations in our Non-life Run-off and Life and Annuities Segments. It consists of "Net premiums earned," "Fees and commission income," and "Other income" LESS "Net				
Life and annuity policy benefits	96,926 (A)	108,046 (D)					
Acquisition costs	177,430 (A)	132,573 (D)					
Salaries and benefits	238,588 (C)	211,222 (F)					
General and administrative expenses	161,013 (C)	141,270 (F)	incurred losses and LAE," "Life and annuity policy benefits" (in the case of our Life and Annuities Segment), and "Acquisition costs" as reported on our GAAP Statements of Earnings for each segment in our most recent Annual Report on Form 10-K.				-
Interest expense	19,403 (C)	12,922 (F)					
Net foreign exchange losses (gains)	3,545 (C)	5,960 (F)					
	801,238	621,139					
EARNINGS BEFORE INCOME TAXES	228,159 (G)	238,378 (H)	2) "Underwriting income – Live" represents the income we earn from our underwriting operations in our Atrium and StarStone Segments. It consists of "Net premiums earned," "Fees and commission income," and "Other income" LESS "Net incurred losses and LAE," and "Acquisition costs" as reported on our GAAP Statements of Earnings for each segment in our most recent Annual Report on Form 10-K.				
INCOME TAXES	-17,818	-11,142					
NET EARNINGS	210,341	227,236					
Less: Net earnings attributable to noncontrolling interest NET EARNINGS ATTRIBUTABLE TO ENSTAR	9,950	-13,487					
GROUP LIMITED	\$220,291	\$213,749					

The Key Components of the Income Statement are derived from our consolidated GAAP Statement of Earnings pursuant to the formulas above.